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| **Strategic Objective** (e.g. from Strategy Map) | **Description of Risk:** | **Risk Level:**  Potential Consequences / Impact | **Likelihood Level / Changing Probability:**  Probability that this risk will occur, changes in likelihood | **Risk Score:**  **Risk Level x Likelihood Level** | **Accountability / Review Frequency**  Who is accountable , how often is this risk reviewed | **Progress on actions** |
| *E.g. Improve Employee knowledge* | Our knowledge in Y Software might become redundant if X becomes new standard | About a third of our leading programmers could become redundant. | Not very high, most research shows that Y will stay the main standard  Constant likelihood | 3x1=**3** | Amanda Simon  Quarterly |  |
| *E.g. Exploit our Intellectual Property Rights* | Our patented software is copied in India and China | Could lead to significant revenue losses and loss of reputation | Very high - first reports indicate that this is happening  Increasing likelihood | 4x5=**20** | Peter Smith  Monthly |  |
| *E.g. Improve our IT Infrastructure* | … | … | … | … | … |  |
| *E.g. Manage our Reputation* | … | … | … | … | … |  |
| *Etc…* | … | … | … | … | … |  |